STATE OF THE TOWN 2023

Always Moving Forward



Agenda

Introductions
Strategic Plan
Strategic Priorities
Challenges
Opportunities
Q&A





Deputy Mayor Erin Toole Councillor **Jim Balcomb** Councillor John Balemans Councillor Keri Burpee Councillor **Bev Day** Councillor **Stephanie McIntosh Lawrence**

Chief Administrative Officer	John Enns-Wind
Fire Chief/Deputy CAO	Troy Gautreau
Chief Financial Officer	James Barrington
Communications Manager	Broc Belding
Planning & Development Officer	David Taylor
Recreation Director	Gary Clark
Recreation Programs Coordinator	Rick Adams
Works Commissioner	Bruce Gault



Vision	
A welcoming place for all to live, grow and thrive	
Mission	
Facilitating growth, wellness, and prosperity through effective and forward-thinking leadership	
Values	
Understanding Trust Teamwork Honesty Trust RESILIENCY Justice Openness Inclusion Transparency	

Strategic Plan: 10 -Year Outcomes

Smart Growth	Community Vitality
New assessment growth goal of \$200M	Increase population by 1K
	Opportunities for
Increased transit access	fulfillment
	Increased participation

Strategic Plan: 10 -Year Outcomes

Organizational Capacity	Infrastructure and Climate Adaptation
Reserves up to \$2M	Remediate brownfield land
	Reduce greenhouse gas emissions
	Curbside collection of solid waste and recycling

Smart Growth

New Assessment Growth = \$200M

Implementation of the Economic Development Action Plan

Active engagement with Envision Saint John

Housing needs assessment

Working on a senior's independent living facility business plan

Study how to enhance transit access for residents (2024)

Smart Growth

Pursuing three (3) projects with the Province

Community Hub at the Workers Rehabilitation Centre

A new school

Lonewater Farm



Community Vitality



Population Growth = 1K New Residents

A very active Committee with new events/activities, and a new approach of doing things

New Community Grant Policy

Illumination of Veterans Peace Park to recognize special occasions

Age-Friendly initiatives

Organizational Capacity

Reserves = \$2 Million

Key positions have been hired for the first time:
Chief Financial Officer
Communications Manager
Recreation Program Coordinator



Organizational Capacity

Reserves = \$2 Million

Snow and ice control being completed in -house

Additional park maintenance being completed in -house

Increase reserves

Continue to increase training for all positions

Greater transparency

Infrastructure and Climate Adaptation

- **Brownfield remediation**
- Enhance the Community Centrum/Fire Department
- Fleet replacement with electric/hybrid
- Curbside recycling
- Environmental mitigation of shoreline





The equalization and funding grant has been cut almost \$400K over the past two (2) budget cycles Future funding from the Province is uncertain The Town's financial position is fragile due to low reserves The assessment base is 98% residential Fundy Regional Service Commission (FRSC) funding is uncertain, and putting stress on municipal budgets

Challenges

Fleet management

Aging buildings

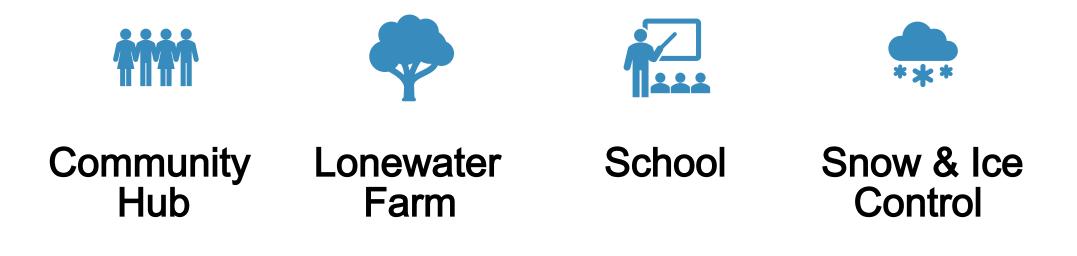
Salmon Rock water and wastewater infrastructure

Ward 2 infrastructure









We're Here to Help! Stay Informed!

Example 2 Example 2 Example







